3 September 1963

MEMORANDUM FOR: Director of Security

SUBJECT   : "Think" Piece - (1)

With the changeover in the Directors of Security, I would
like to present certain ideas for your consideration. I do this
with the thought that time, and change in the Security Directors,
may be a moment to review our traditional functions and methods
of doing things.

FIRST:

In theory, and in the beginning, the dichotomy of Area SOs
and Project SOs appeared sound. I feel this is no longer the case
as a practical matter; in fact, confusion frequently results from
this split. For example, it is not infrequent to have an Area SO
reporting to me and underneath him a Project SO reporting to IOS.
With a few exceptions, I feel all Area and Project Officers should
be combined into Area SOs reporting directly to the DD(PPS).
Two examples of Project SOs who should be immediately assigned
to PPS would be ███████████████████ group and the
Headquarters Security Officers supporting SAS (███████████████
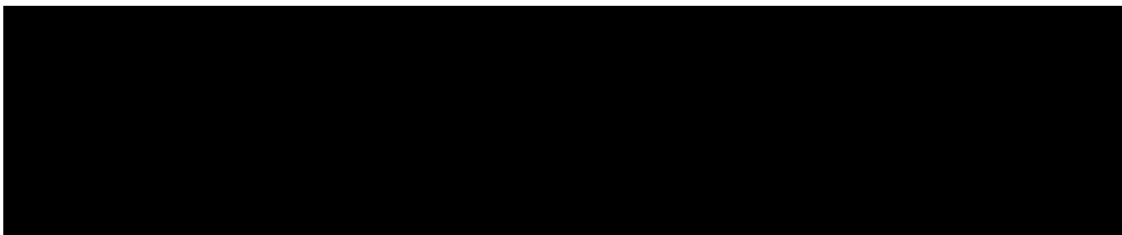
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SECOND:

Under present policy, Security approvals for applicants
in staff positions can be made at the level of the Deputy Chief,
Clearance Branch if the investigation is "clear" (which lends
itself to interpretation); yet, DL's must come to the DD or D/S.
While I do not have the background on this, it may be an old IG
report, I feel that an approval should at least be signed off by the
Chief, Personnel Security Division and a serious DL should be
disapproved by the Chief or Deputy of the Clearance Branch.

THIRD:

Year in and year out, we get requests for instructors in "protection methods for Chiefs of State." DD/P and OTR always say they cannot provide people for this purpose. Someone should decide if this is really a DD/P or OS function. If a function of our office, we should train several senior people in this effort and get credit for it (and possibly a slot or two).
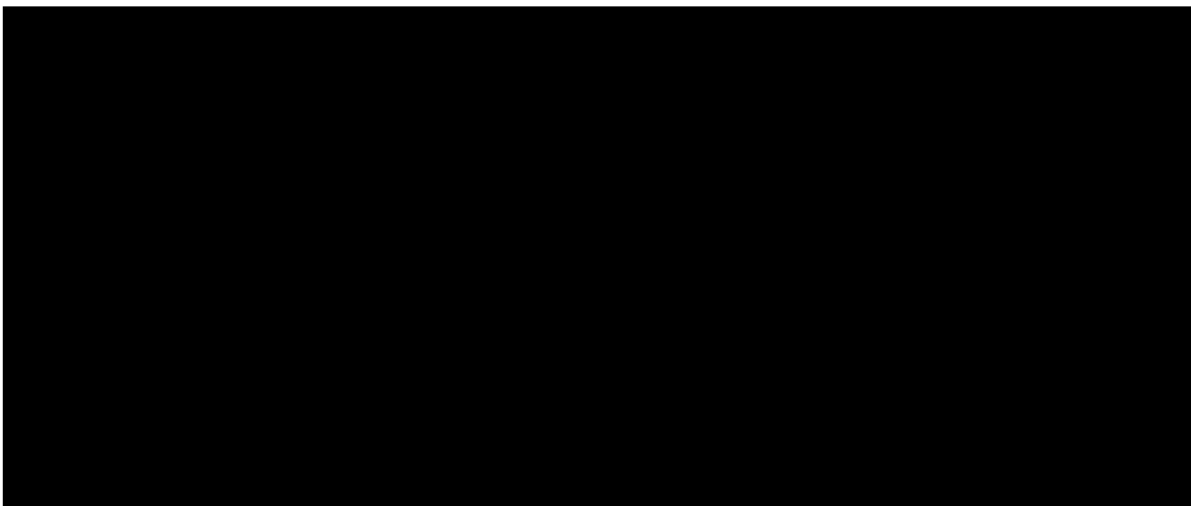
FOURTH:

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FIFTH:

You have several papers on the Industrial Security Program which suggest that a study be made in this expanding field. I don't know what the study may show but off the top of my head, it would appear that we may have to set up an Industrial Security Branch or Division in the OS and combine our efforts in this area to avoid costly duplication and uncoordinated policy direction.

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Distribution:
   Orig - RLB
      (1) EMW

Deputy Director of Security (PPS)